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# Cleanroom Software Engineering in Telecommunication Applications

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## **Abstract**

*A methodology for developing software intensive systems denoted Cleanroom Software Engineering is presented. The methodology has been developed at IBM and Software Engineering Technology (SET) in the USA, and is currently being adapted and applied to the field of telecommunications by Q-Labs.*

*The main objective of Cleanroom is to introduce a set of management and engineering techniques which shall form a sound basis for developing zero defect software. The objective of the paper is to give an overview to how Cleanroom can be used and adapted to provide a comprehensive and manageable software engineering process to develop dependable software systems.*

*The emphasis in the paper is on the work made to adapt the development methodology to telecommunications. The adaptations consist of two main areas, i.e. a development method and a certification method. The objective of the development method is to capture several different aspects of the system at an early stage by using different description techniques, while the objective of the certification method is to certify the reliability level, instead of as in traditional testing locate failures.*

## **Keywords:**

Cleanroom, Box Structures, SDL, Message Sequence Charts, Usage Testing, Certification,

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# 1. Introduction

A methodology called Cleanroom Software Engineering, [Mills87, Mills88b, Dyer92], has shown that it is possible to improve the software quality and at the same time improve the productivity. This is obtained through a rigorous approach from the beginning.

Cleanroom has been developed at IBM and Software Engineering Technology (SET) in the USA and it is currently being adapted to telecommunication by Q-Labs. The paper gives a brief introduction to Cleanroom Software Engineering and in particular describes the work in adapting Cleanroom for telecommunication systems, i.e. a suitable development method as well as a certification method.

The objective of the paper is to give an overview of the adaptations made to Cleanroom and how these have made it possible to improve the engineering of software. The paper will hence not present the methods in detail, rather try to give an understanding of how they work in general and what can be achieved with them. The objective is to show that the different engineering and management techniques in Cleanroom can be adapted and applied to the needs in a particular application area. It will be stressed that Cleanroom provides a comprehensible concept, which ought to be applied to engineer dependable software systems.

It is described how the proposed development method will give a sound basis for obtaining dependable systems, by employing different description techniques to capture the different aspects of system development at an early stage. The development is made through stepwise refinement and rigorous inspections.

It is presented how the usage of telecommunication systems can be modelled and how the failure data can be used to make a statistical quality control of the software. The statistical quality control includes describing how a reliability model can be applied to the failure data to certify the reliability. The certification method assures that the released product will be dependable during the operational phase.

It will also be discussed how Cleanroom Software Engineering is believed to be one of the best ways towards dependable computing systems in the future. The on-going and future work with Cleanroom for telecommunications is described briefly. Finally, some conclusions from the work is presented.

It must in this context, however, be noted that Cleanroom as well as the adaptations made can be applied to other types of systems as well. The objective of the adaptations made is primarily to cope with some of the properties of telecommunication systems, e.g. large real-time multi-user systems. It is believed that Cleanroom including the adaptations can be used to develop all sorts of software intensive systems. Hence, software system development has not to be error-prone.

## 2. Cleanroom Software Engineering

The Cleanroom methodology is based on the philosophy that it is possible to develop zero defect software. The overall principle in developing software systems using Cleanroom is to remove defects in the same development phase as they are introduced. This avoidance of defect transfer through the consecutive development phases is the major reason for the high quality and high productivity in development using Cleanroom [NASA90, OS-32].

"The Cleanroom software development method has three main attributes: a set of attitudes, a series of carefully described processes, and a rigorous mathematical basis" [Mills88b]. Attitudes from the software engineers and managers to their job are very important parts in the development process. Cleanroom focuses on some points:

- The goal is producing zero defect software.
- Organizational aspects, both through divisions into different teams and by team responsibility for the performed work within the team.
- The manager must allow that time is spent on specification, design and verification, which leads to later coding.
- Process driven development.
- Incremental development.
- Rigorous specification before design.
- Stepwise refinement in verifiable steps.
- Usage testing.
- Certification of the reliability.

To reach the goals for software development, some methods are proposed in Cleanroom.

Box Structures [Mills88a, Mills86a] is a method for specification and design. Stepwise Refinement and Functional Verification [Mills86b, Linger79] are methods for implementing code in small steps and verifying them mathematically. Statistical Usage Testing [Cobb90] describes how the certification is to be done in Cleanroom.

The Cleanroom methodology is being adapted to telecommunication systems by Q-Labs, i.e. to offer full support to large multi-user systems with high quality requirements.

To cope with the problems specific for telecommunication systems, adaptations and extensions have been added to the Cleanroom methods. This has so far resulted in two major developments which will be described in the subsequent sections of the paper:

- a tailored development method for telecommunication systems.
- a method for statistical usage testing.

### 3. Development method

The SMO development method [Cosmo91] is a stepwise refinement and verification method in which several complementary description techniques are used to capture different aspects of the system, as well as providing different views on the system to capture more faults early. Thus, the main goal with the method is to support the production of correct specifications and to give the base for removing defects as they are introduced.

The Cleanroom concepts have been adapted to telecommunication based on observed needs for the application domain. This section will after a brief description of the used Cleanroom concepts and methods describe the adaptations done.

The development of SMO has been made for and is currently used in a large development project at Ellemtel Telecommunication Laboratories, [OS-32], producing the new generation of operating systems for minor switches (PABXs).

#### 3.1 Box Structures concept

The Box structures concept is based on three basic system structures that can be nested over and over again in a hierarchical system structure. The three system structures are called Black Box, State Box and Clear Box. They represent different abstractions and provide three aspects of a system or any of its sub-systems.

The *Black Box*, as the name implies, is a description of a system that omits all details of internal structure and operations. It deals solely with the behaviour that is visible to its users in terms of stimuli and responses. Any Black Box response is uniquely determined by the stimuli history of the system. Stimuli history is the order in which the stimuli have been received by the Black Box. The Black Box can be considered as a requirement statement for the (sub) system.

The *State Box* gives an intermediate system view by opening up the Black Box one step. The State Box (state-machine) consists of a state which is designed from an analysis of the required stimuli history and responses from the system and a machine, which performs some behaviour.

Finally, the *Clear Box*, opens up the State Box description of a system one more step and provides a view of the state and how stimuli are processed. The internal State Box is replaced with sequential or concurrent usage of other Black Box sub-systems. These new Black Boxes are expanded at the next level into State Box and Clear Box forms.

The expansion of Black Boxes into State and Clear Boxes produce a Box Structures hierarchy. The State and Clear boxes may use new Black Boxes, which then are expanded. A Box Structures hierarchy provides an effective means of management control in developing systems. By identifying Black Box sub-systems at higher levels of the system, only a manageable amount of state data and processing needs to be handled within each step. The Black Box sub-systems become well-defined and independent modules in the overall system.

#### 3.2 Refinement and verification

Stepwise Refinement and Functional Verification (here abbreviated SRFV) [Mills86b, Linger79] defines a manner how to construct code from a defined program function and how to verify its correctness. SRFV produces an implementation, defined by a hierarchy of small implementation steps. It supports immediate verification of the correctness of the steps.

The basic idea in SRFV is implementing a program by decomposing it into subprograms down to the very lowest level where program constructs are used. A function is considered as being composed of smaller sub-functions. These sub-functions consist of other sub-functions, and the lowest level sub-function consists of pure program constructs. The verification of constructs are discussed in detail in [Linger79]. For verifying the whole program, the decomposition is reversed to a composition, where the correctness of each step is proved.

#### 3.3 Box Structures method

The Box Structures method [Mills88a, Mills86a] is SRFV applied on the Box Structures concept. It is a structured method for system development. It provides a simple but rigorous framework for specification and design. There exists a twelve step algorithm called the Box Structures algorithm [Mills88a], which produces a hierarchy of small design steps that supports the immediate verification of their correctness.

### **3.4 SMO development method**

#### **3.4.1 Introduction**

The Box Structures algorithm supports development of a lot of different types of systems. But when applying Box Structures for large multi-user systems like telecommunication systems, adaptations are necessary. We have encountered the following major problems in the telecommunication domain:

- Box Structures does not give enough support in the analysis phases, when going from the mission domain (requirement) to the software domain (specification).
- Box Structures is weak in describing parallel sub-systems communicating with each other in real time.
- It is difficult to express and completely specify the large system Black Box in stimuli history with the description techniques proposed today.
- More support is necessary in the stepwise refinement and verification procedure of Box Structures. This is especially true when not defining the Black Box completely, which is required by the Box Structures algorithm.

To cope with these problems the SMO method, besides Box Structures, includes two other description techniques: MSC (Message Sequence Charts) and SDL (Specification and Description Language) descriptions. MSC and SDL are standardised by CCITT and described in [CCITT92] and [CCITT88, Belina91] respectively. The two description techniques are integrated in different phases in Box Structures and help us to solve the problems discussed above. How and why will be described briefly in the following subsections, while a more detailed description is found in [Cosmo91].

The last phase of SMO when constructing code from lowest level Clear Boxes are based on SRFV. This work has meant adapting the SRFV-ideas to the used description techniques and to target languages of telecommunication systems.

#### **3.4.2 Overview**

The SMO method consists of five phases (figure 1):

- Analysis,
- Specification,
- High level design,
- Detailed design,
- Implementation.

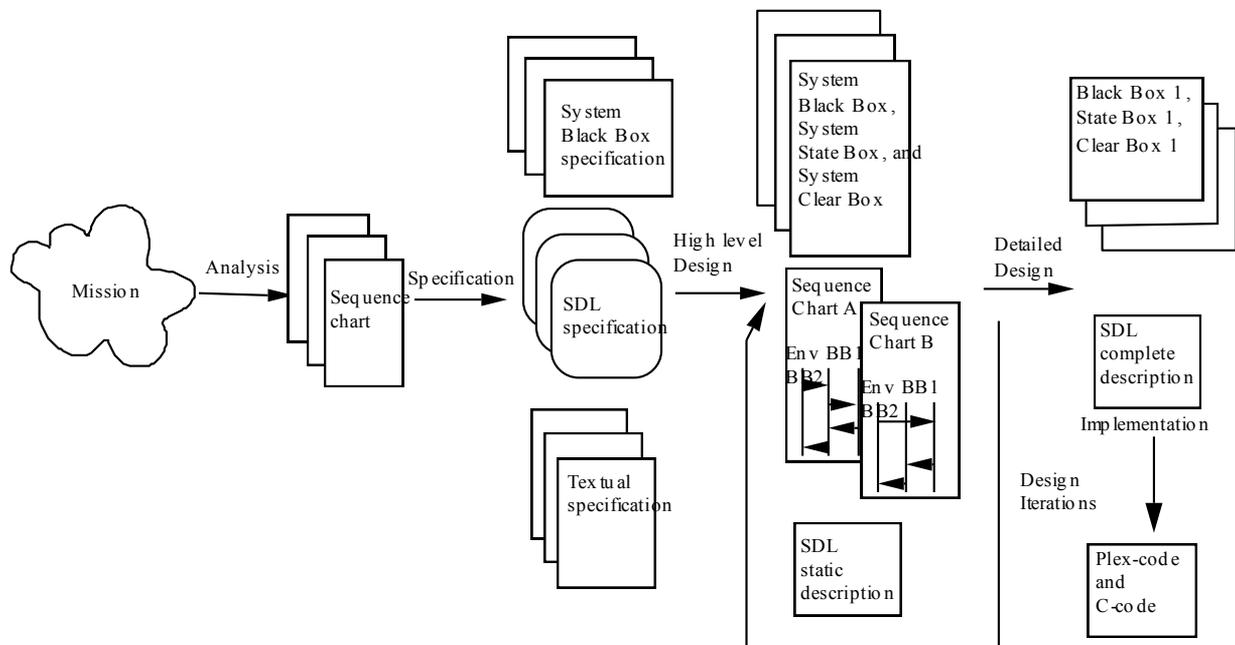


Figure 1. The SMO method

### 3.4.2 Analysis

The first step is to identify the system boundary and the different users of the system. The second step is to identify the transactions. Transactions are the different ways in which users want to use the system. This is in high degree an iterative activity, which continues until no new transactions can be identified. The result is documented with sequence charts. The sequence charts, in this phase of SMO called Sequence Chart Specification (SCS), will also be a part of the specification, since they are requirements on different uses (functionality) of the system.

### 3.4.3 Specification

The system Black Box is completely defined based on the analysis results, i.e. the SCS. The Black Box is defined by identifying stimuli, responses, and the transitions, mapping stimuli histories into responses. The system Black Box is verified against the analysis results. An SDL specification is made from the system Black Box and from the sequence charts. No new information, except user states, should be introduced at this stage. User states are the states of the system that the user can perceive. The SDL specification is verified against the system Black Box and the Sequence Chart Specification. The SDL specification should correspond to the usage model, see section 4.

Finally a textual specification of the functionality of the system is written. The document focuses on a functional view of the system and is useful for initial communication with the customer.

The specification of the system includes sequence charts, a system Black Box, and an SDL specification, in which the functionality is specified from *three different views*. Sequence charts use a function oriented view of the system, Box Structures uses a stimulus oriented view and SDL uses a state oriented view. The three views help specifying the mission correctly, to understand the system and to get an overview of different aspects of the functionality. They also make it possible to make an easy verification of the consistence of the specification.

The different views have different purposes later in the development as well. The stimuli history in the Box Structures gives us information of how to design our system and what stimuli history need to be stored as data. SDL and sequence charts can give us information of how to test our system.

### 3.4.4 High level design

In the high level design phase the top level architecture is designed and documented. Three main activities corresponding to the different description techniques are performed.

A Box Structures design is made from the system Black Box, by State Box expansion and

Clear Box expansion. Decisions are taken whether to keep the data at this level in the Box Structures hierarchy or to migrate the data downwards to a lower level of Black Box sub-systems.

Next sequence charts, that describe the interaction between the Black Box sub-systems, are made. These are named sequence chart descriptions. The result is verified against the system Clear Box and the sequence chart specification.

Finally, a static SDL description, that describes the interfaces between the Black Box sub-systems, is made from the information kept in the sequence charts and the system Clear Box. A complete static SDL description is obtained by the CCITT method, "Stepwise production of an SDL specification" [CCITT92]. The SDL description is verified against the sequence chart and against the Box Structures design.

All three activities include verifications against each other and previous phases. These verification activities will together with the different views used in the different activities give a base for zero defect design.

### **3.4.5 Detailed design**

In the detailed design phase the same activities as in high level design are repeated but this time for the Black Box sub-systems. For each of the sub-systems even lower level sub-systems (sub-sub-systems) can be designed. Then detailed design is performed for them, etc.

When a complete Box Structures description of the whole system is completed, i.e. no more levels of Black Boxes exists, a dynamic SDL description is produced. The behaviour of each Clear Box is then described by an SDL process behaviour.

### **3.4.6 Implementation**

In this phase the dynamic SDL descriptions of the lowest level Clear Boxes are refined to code. By using an algorithm based on SRFV the SDL description is stepwise transformed to target machine code.

## **3.5 Experiences**

### **3.5.1 SMO experiences**

The SMO method is used in a 100 man year project [OS-32] developing a new operating system for a telephone exchange. Since the project is running at the moment only a few formal results or metrics exist. However, clear improvements have been reported both in quality and productivity.

The use of SMO is one reason for the good results so far. But even more important is the organisational aspects. The project is in many parts organised as a Cleanroom project, which is a prerequisite for a successful SRFV-method like SMO, e.g.:

- More time and resources are allocated to the earlier phases of the project.
- The project is divided into teams according to Cleanroom. Team responsibility is an important factor for all teams.
- Verification procedures are performed in regular intervals by reviews. Each week consists of three days development, one day of preparation for review and one day of review.
- No unit testing is to be performed, time is instead spent in the earlier phases and in verifications.

### **3.5.2 Experiences with similar techniques**

The current project using SMO is not finished, but experiences from other applications of some of the techniques indicate that the ideas of SMO are in the right direction for higher quality software. Some examples are:

- Experience from Ericsson in Norway indicates, two to three times increase in quality when using SDL [Rød90]. They measure the amount of faults per line of code from integration and function tests.
- Russell at Northern Telecom showed that, "Inspections were two to four times more efficient at finding errors than either formal designer testing or system testing. If non-execution errors such as code optimization and non-compliance to standards are included, the difference is even larger" [Russel91]. The result is based on data collected from eight releases of totally 2,5 million lines of code. Fowler at AT&T have had similar experience [Fowler86].

## 4. Statistical Usage Testing

### 4.1 Introduction

Statistical Usage Testing (SUT), [Cobb90, Dyer92, Mills87, Mills88b, Whitt92a, Whitt92b], is the certification method described as a part of the Cleanroom software development method. The goal for SUT in Cleanroom is not, as in traditional software development, to find as many faults as possible but to certify the software reliability.

Software reliability depends not only on how correct the software is, but also on how it is used. If there is a failure for a certain state and stimulus, its effect on reliability will depend on how often this event arises. This reality is considered by the Statistical Usage Testing and that is why it can be the basis for certification.

Statistical Usage Testing consists of two major parts, i.e. usage modelling, which includes construction of a usage profile, and reliability estimation. The adaptations to telecommunication concern both these parts. A project is being conducted for the Swedish Telecom to provide them with a certification method to be used in acceptance testing when purchasing software systems. The usage model is a description of how the software is used in operation, which stimuli are sent in different cases. The usage profile tells the probabilities for the different events. The test cases are generated from the usage profile by random selection according to the software usage. The certification is performed by analysis of the failure data collected during testing. The inter-failure times are collected and applied on a reliability growth model.

### 4.2 Usage description

The original proposal in Cleanroom for modelling the usage is a plain Markov model, [Whitt92a, Whitt92b]. We have encountered that this type of model will soon become too large and complex for large multi-user systems. The problem has been solved by introducing a hierarchical Markov model, presented in [Rune91, Rune92]. This model defines a number of levels which is used to describe the usage of a particular software system. The hierarchical model is called a usage description, which contains two parts, the usage model and the usage profile. The model describes the usage structure, while the actual figures describing the usage probabilities are added by the usage profile. Therefore the usage model can be reused applying different usage profiles. This usage description technique is further described in [Rune91, Rune92].

Test cases are generated by traversing the usage description controlled by random numbers and the selected event is added to the test script.

### 4.3 Certification

By certification means control of the quality fulfilment, e.g. to certify that a specific reliability has been obtained. In Cleanroom a software reliability model is proposed [Currit86], but we are considering another approach. Another type of criterion for determining whether a product can be accepted or not, the hypothesis testing, is presented below.

In [Musa87] pp. 201–203 a method for reliability demonstration testing is described which is a form of hypothesis testing. A hypothesis is raised and then the testing aims at giving a basis for acceptance or rejection of the hypothesis.

The hypothesis is a failure intensity objective ( $1/t_{\text{objective}}$ ). The hypothesis is rejected if the objective is not met with the required probability and accepted if it is. In the interval between the both, the testing has to continue.

The reliability demonstration testing is performed by plotting the measure points in a control chart (see figure 2): failure number ( $r$ ) towards normalized failure time ( $t_{\text{norm}}$ ). The failure time is normalized by multiplying the failure time by the failure intensity objective.

If the measure points are in the continue region, the testing is continued. When the measure points are in the rejection or the acceptance region, the testing is interrupted and the software is rejected or accepted respectively.

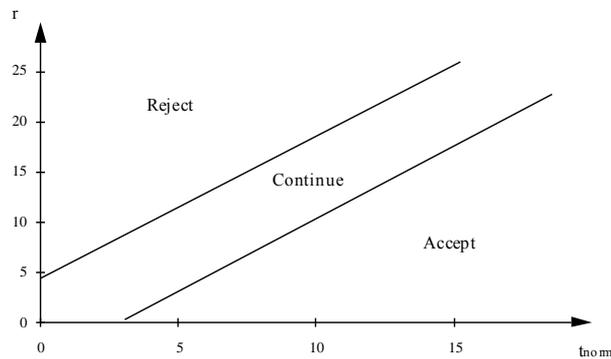


Figure 2. Control chart for reliability demonstration testing.

The control chart is constructed by drawing the acceptance and rejection lines. They are based on the requirements on the probability for acceptance and rejection of the tested product. The calculation of the chart is described in [Musa87].

As a conclusion can be said that the hypothesis testing model is easy to understand and to use. The hypothesis testing model gives support for decision on acceptance at specified levels of certainty. This model will be applied in the acceptance phase, see also section 6.2.

#### 4.4 A method for SUT in telecommunication

Using SUT on telecommunication applications can be summed up in the following method:

- Model the software usage.
  - Develop the usage profile.
  - Generate test cases.
- + Outside SUT: Execute test cases and collect inter-failure data.
- Certify the reliability.
  - Predict the reliability growth.

### 5. Cleanroom and dependability

A dependable system is a system on which the user can rely and the basis for reliance is the absence of failures. It must be better to design a software system with zero defects than introducing fault tolerant software or having redundancy in the system. In particular, this must be the case when it does not cost more than normal development to apply the Cleanroom Software Engineering methodology. Cleanroom is not a guarantee for zero defect software, but it will increase the quality. Since it is not possible to actually prove that the software is free from defects, it is always wise to combine Cleanroom with some form of fault tolerance. The fault tolerance technique to use must be a function of the requirements of the system and the actual fault content. Thus meaning that it may be possible to apply a less complex fault tolerance strategy when applying Cleanroom than otherwise.

The engineering approach, as in Cleanroom, includes several techniques and it is the sound application of the total concept that makes the software dependable. The problems of software failures in operations will not be solved with one technique, e.g. object-orientation, or by applying more sophisticated software tools. The only way to dependable computing systems is to stay in intellectual control by applying sound engineering disciplines throughout the life-time of the software.

The application of sound engineering disciplines is accepted in almost all other fields of engineering. Who would drive across a bridge which was constructed based on ad hoc techniques similar to the ones applied in software development? Bridge building has, however, been around for quite a long time and it took a long time to get to where bridge building is today. This can, however, not be an excuse for not applying engineering techniques in software development. The society today depends heavily on the software, which makes us extremely vulnerable to the failures. Thus, the private art of software development must be abandoned and turned into an engineering activity.

Cleanroom turns software development into an engineering discipline, by the techniques

presented above. Hence, Cleanroom will help in the development of dependable systems in the future.

## **6. Current work**

Q-Labs has today a number of on-going Cleanroom activities:

### **6.1 QCCC at Q-Labs**

Q-Labs Cleanroom Competency Centre (QCCC) has been established at Q-Labs, IDEON Research Park in Lund. QCCC has at this date members from Q-Labs and associates from the University of Lund. The goal with QCCC is to:

- collect experience and knowledge from our commercial Cleanroom projects and in that way incrementally increase the Cleanroom competency in QCCC.
- offer adaptations of the Cleanroom methodology to different environments and applications.
- offer education or seminars on different levels, both for technical personnel and management.
- make further development of the Cleanroom methodology.
- have an intense cooperation and communication with SET - one of the companies responsible for the development of Cleanroom. SET has recently become a minority owner of Q-Labs, which emphasizes the close cooperation between the two companies.

### **6.2 Industrial projects**

Q-Labs has a number of industrial projects active on adaptations of the different methods in Cleanroom. Two of them (SMO and SUT) are described in section 3 and 4 of this paper. The SMO method developed for Ellemtel is used in a 100 man year project [OS-32] that is reporting improvements both in quality and productivity. The SUT project, performed for the Swedish Telecom, is in its second phase. The first phase consisted mainly of adaptation of the method to the field of telecommunications. The second phase includes in particular a practical application of the proposed methods for acceptance of software products, but also a further refinement of the methods.

Two other industrial projects similar to [OS-32] have started 1993. The first project is soon entering the Detail Design phase and the second one is in the Analysis phase. Both projects are fed with experience and gained knowledge from [OS-32] and so far the two projects are on plan both regarding project milestones and introduction of new methodology. Experience from [OS-32] indicated that more support was required on education, technology transfer and day-to-day support. This support is provided in the new projects. So far can only subjective results be reported based on comparison with other industrial projects and they look very promising. Objective and public results based on process and project measurements will be available early 1994.

### **6.3 ESPRIT project - PERFECT**

Q-Labs is technical manager for an ESPRIT-3 project called "Process Enhancement for Reduction of Software deFACTs" (PERFECT) 1993-1996. Taken from the overall objectives of the project: "The overall goal of the PERFECT project is to provide means for industry to improve software development processes in order to achieve preselected quantitative quality goals. Emphasis will be put on producing results that promote an engineering based approach for industrial development of complex software systems. The typical customer for the PERFECT result is an organization starting to realize the connection between the software development process and the quality of their software products. PERFECT will guide this customer through a well defined improvement scenario based on the organizations maturity and needs."

More specifically, the technical objectives are as follows:

- To define a general process improvement which integrates project-internal feedback loops and organisational feedback loops using measurement as a basis.
- To define a common framework for expressing product, process and measurement characteristics of software development processes and integrating them for the purpose of quality improvement.
- To package existing defect removing development processes (e.g. Cleanroom) together with

existing experiences in order to make them practical for the organisation. This includes the identification of technologies that are adaptable to specific processes and that can be measured in order to improve their effect.

- To define a decision support methodology for quantitative goal setting. This includes methods for evaluation of processes, return-of-investment models, quantitative goal setting and, finally making an improvement plan.
- To define a measurement and evaluation mechanisms to support process monitoring and controlling of software development processes.
- To use existing tools to support product and process control. The PERFECT project will utilize Process Weaver, a tool supporting process management and Adele, a tool supporting the process and product management.

Q-Labs will in this project work intensively with Cleanroom and Cleanroom related topics, especially to package and refine existing engineering practices inside Cleanroom.

## **7. Conclusions**

Cleanroom Software Engineering with its adaptations to the problems encountered in telecommunication systems will be one way to provide dependable systems in the future. The engineering approach emphasized by the techniques within in Cleanroom is a necessity for software development. The most important techniques are:

- The organizational aspects.
- Incremental, stepwise refinement with verification.
- Certification based on the usage of the software.

The paper has presented two major adaptations of Cleanroom to cope with problems encountered in large real-time multi-user systems, i.e. a development method and a method for software certification.

### **7.1 Conclusions development method**

The ideas of stepwise refinement and verification are one of the bases for developing zero defect software. Cleanroom emphasises this by using the Box Structures and Stepwise Refinement and Functional Verification (SRFV). The SMO method has shown that it is possible to successfully adapt these ideas to the field of telecommunication.

SMO provides a true specification technique, with emphasis put on the external behaviour. The three different views in the specification are new in system specification. They give us a powerful tool to specify the system correctly.

The method supports stepwise refinement and verification from specification to code by integrating three different description techniques in a SRFV manner.

The possible gains in quality and productivity by Cleanroom is indicated by the project using SMO. The project also shows that the use of Cleanroom organization ideas are as important as the development method.

### **7.2 Conclusions certification method**

It can be concluded the statistical usage testing provides an opportunity to certify the reliability of the software. Statistical quality control of software is possible using SUT, i.e. an objective measure for acceptance of software products can be obtained.

The method includes a hierarchical Markov model to describe the usage of a telecommunication system. This model overcomes some of the problems encountered when using a plain Markov chain. The developed model is easy to understand and its division into levels lets the user concentrate on one aspect at the time. It is easy to add new parts to the model, which can be useful when a system is extended. The model is an important part in being able to apply SUT to the telecommunications field. A hypothesis acceptance criterion will be used to be able to accept or reject a software system during the system or acceptance testing phase.

A method for applying SUT in telecommunication has been formulated. Some work remains to be done, but the results and the method can be used and ought to be used. The method is currently being introduced in the requirement specification in a project, hence giving a basis for application of the method when the software product shall be accepted before being put into broad operational use.



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